



EARNINGS RELEASE SECOND QUARTER 2020

São Paulo, August 13th, 2020 – JBS S.A. (B3: JBSS3; OTCQX: JBSAY), a global Company leader in food production and exports, announces today its second quarter 2020 results. The comments made herein are in Brazilian Reais, in accordance with international accounting standards (IFRS), unless otherwise specified.

2Q20 HIGHLIGHTS

CONSOLIDATED

- Net revenue of R\$67.6 billion (+32.9% yoy)
- EBITDA of R\$10.5 billion (+105.9% yoy)
- EBITDA margin of 15.5% (+5.5 p.p. yoy)
- Net income of R\$3.4 billion (+54.8% yoy)

OPERATIONAL HIGHLIGHTS (IFRS)

- **JBS USA BEEF**
Net revenue of R\$30.1 billion (+36.1% yoy)
EBITDA of R\$6.2 billion (+208.7% yoy)
EBITDA margin of 20.8% (+11.6 p.p. yoy)
- **JBS USA PORK**
Net revenue of R\$8.5 billion (+39.8% yoy)
EBITDA of R\$1.1 billion (+153.7% yoy)
EBITDA margin of 12.4% (+5.6 p.p. yoy)
- **PPC**
Net revenue of R\$15.2 billion (+36.6% yoy)
EBITDA of R\$1.1 billion (-36.2% yoy)
EBITDA margin of 7.4% (-8.4 p.p. yoy)
- **SEARA**
Net revenue of R\$6.4 billion (+25.8% yoy)
EBITDA of R\$1.1 billion (+91.6% yoy)
EBITDA margin of 16.9% (+5.8 p.p. yoy)
- **JBS BRAZIL**
Net revenue of R\$8.7billion (+21.6% yoy)
EBITDA of R\$1.1 billion (+222.8% yoy)
EBITDA margin of 12.4% (+7.7 p.p. yoy)

FINANCIAL HIGHLIGHTS

- Free cash flow generation of R\$9.5 billion (+176.5% yoy)
- Leverage of 1.75x in USD and 2.10x in BRL
- Total financial liquidity of R\$31.3 billion, including revolving credit facility lines, enough to pay all debt until 2025
- Reduction of US\$29.8 million in net financial expenses (-13.3% yoy)

JBS (JBSS3)

Price
R\$22.15

Market cap
R\$60.4 billion

08.13.2020

Conference Call
Friday
08.14.2020

Portuguese
9h BRT | 08h EST
English
11h BRT | 10h EST

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A MESSAGE FROM THE CEO

Since the beginning of the coronavirus pandemic, JBS has prioritized (I) the protection of its 240,000 team members, (II) the commitment to our greater purpose of producing food at a time when the world needs it most, and (III) to remain by our clients and suppliers side, and (IV) ensuring the strength of our financial position. In all of our facilities around the world, we apply strict prevention and safety protocols, established with the support of renowned health experts and benchmark institutions. These protocols have been strictly adhered to by our team members, who promptly incorporated enhanced safety measures, including new PPE, into all of their work routines.

Three months ago, we set out to extend our support to the communities in which we live and work throughout the world. We established a R\$700 million (US\$120 million) donation fund to invest in actions to combat covid-19 and support long term community infrastructure. These important investments have resulted in the construction of hospitals, extensions and renovations of outpatient clinics, the delivery of ambulances, medicines, respirators and various other hospital equipment to more than 200 cities.

We have significantly increased our dedication to the important issues of sustainability, governance and the environmental protection. Although we know that many of the challenges we face require both a sectoral and governmental collaborative response, JBS has developed projects and programs to improve its procedures and lead transformational change.

For ten years, we have been firmly committed to eradicating deforestation across our entire supply chain. The latest independent audit report revealed that 100% of our cattle purchases met our social and environmental criteria. All of our cattle suppliers in the Amazon are monitored by satellite imagery and geo-referenced data. Our monitoring program covers more than 50 thousand farms over more than 450 thousand km², an area larger than the country of Germany. To date, we have blocked more than 9,000 livestock suppliers due to non-compliance with our Responsible Procurement Policy.

We are confident our actions and long-standing commitment to end deforestation make us part of the solution. But we are aware that we must do more and we will. We have already directed our efforts towards the development of a platform that will guarantee full traceability of our livestock supply chain. We are well positioned technologically and operationally to address this issue responsibly from a leadership position.

JBS' adheres to strict Corporate Governance guidelines. We have an independent Global Compliance department, reporting directly to the Board of Directors, with an active agenda focused on building a culture of compliance, including the launching of a whistleblowing hotline, a Global Code of Conduct for team members and a new Code of Conduct for Business Partners. More than 213,000 team members were trained in compliance issues and practices worldwide. We developed a third-party due diligence system, with more than 9,000 reputational analyses carried out in 2019.

This quarter once again demonstrated JBS' resilience. Our diversified geographic and protein production platform, focus on the health and safety of our workforce, and the dedication of team members around the world, has enabled JBS to face the challenges and volatility that the pandemic has imposed on companies worldwide. During a period of so many challenges, we have once again demonstrated our resilient capacity for adaptation under difficult circumstances, and our ability to carry out the company's strategies and objectives

Consumers have changed their behavior, consumption and buying habits. Retail, and especially e-commerce, grew exponentially. This presents a competitive opportunity for the company, given our strong culture of innovation. We have developed and launched many new products in response to changing consumer trends. We are actively participating in the plant protein market in virtually all geographies where we operate. In the United States, we created the Planterra company, which has already launched the OZO brand to compete in the plant-based market. In Brazil, Seara is the plant-protein market leader with its Incrível brand. As the plant-based market continues to grow each year, we are very well positioned to be among the leaders in this segment.

Our business model with Swift stores in Brazil, which unite innovation and technology, have expanded our relationship with retail customers and allowed us to stay closer to the final consumer through direct online sales or through customer partnerships. This strategic business allows us to closely monitor changes in consumer behavior and create custom solutions that customers and consumer demand.

Consistent with our strategy to add value to our fresh meat portfolio, during the quarter we concluded the acquisition of Empire Packing in the United States, reinforcing our capabilities in the case ready segment. This acquisition places JBS USA as one of the three main case ready operators in the country. In Brazil, we continue to expand innovative partnerships with retailers, such as the Açougue Nota 10. These actions support our customers, increasing the sustainability and profitability of their businesses, while at the same time directly reaching consumers through the production and marketing of higher quality products.

We have also made progress in our growth strategy in the value-added and branded products segment. In Europe, at the end of last year, Pilgrims acquired Tulip. In the United States, we recently announced an investment of US\$ 200 million in an Italian specialized meat products plant and US\$70 million in a bacon plant. In Brazil, the larger portion of the announced investments of R\$8 billion will be towards the growth of Seara's business.

The pandemic has accelerated trends. Increased interest in easy-to-cook, quick-to-prepare, healthy, and indulgence foods, as well as e-commerce purchases, have created important growth opportunities that have the potential to accelerate business transformations. However, despite the pandemic, business fundamentals have not changed. The world will have 9.7 billion people in 2050, who will consume 70% more protein.

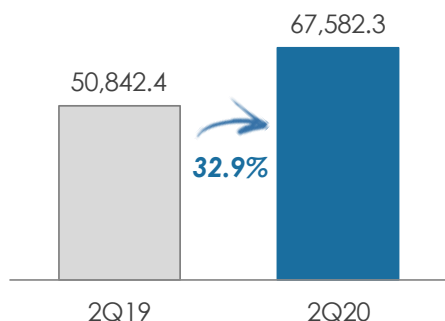
Net revenue in the quarter totaled R\$67.6 billion, an increase of 32.9%, with EBITDA of R\$10.5 billion and an EBITDA margin of 15.5%. In this scenario of countless challenges, we kept our liquidity at very comfortable levels, US\$4.8 billion, and we reduced our leverage ratio to 1.75x, the lowest leverage in JBS' history. We announced a prepayment of US\$875 million in debt, using cash generation, which will reduce financial expenses by US\$53 million per year.

Our solid management team, robust balance sheet and high liquidity put us in a privileged position to continue to execute our growth plans. We will continue to put our team's safety first while honoring our obligation to continue to produce quality food for the world. I extend my sincere thanks to all of you who continue to support and believe in our company. It is your commitment that makes our accomplishments possible. Thank you!

Gilberto Tomazoni, CEO Global JBS

2Q20 FINANCIAL HIGHLIGHTS

NET REVENUE



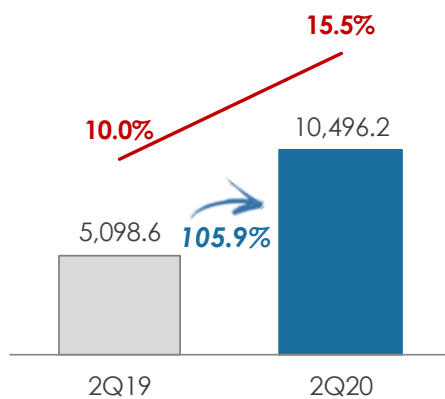
R\$67.6Bn

32.9% increase compared with 2Q19

ADJUSTED EBITDA

R\$10.5Bn

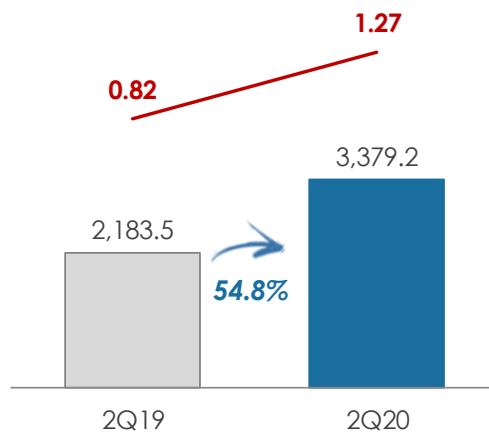
Increase in EBITDA margin from 10.0% in 2Q19 to 15.5% in 2Q20



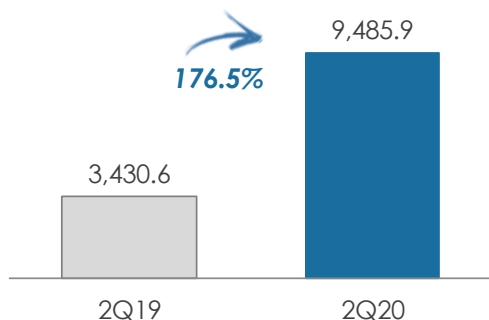
NET INCOME

R\$3.4Bn

EPS of R\$1.27



FREE CASH FLOW



R\$9.5Bn

176.5% increase compared with 2Q19

2Q20 CONSOLIDATED RESULTS

R\$ Million	2Q20		1Q20		Δ%	2Q19		Δ%	LTM 2Q20	
	R\$	% NR	R\$	% NR		2Q20 vs 1Q20	R\$		% NR	2Q20 vs 2Q19
Net Revenue	67,582.3	100.0%	56,481.4	100.0%	19.7%	50,842.4	100.0%	32.9%	233,374.6	100.0%
Cost of Goods Sold	(53,052.1)	-78.5%	(49,209.3)	-87.1%	7.8%	(42,905.2)	-84.4%	23.6%	(193,399.6)	-82.9%
Gross Profit	14,530.2	21.5%	7,272.1	12.9%	99.8%	7,937.1	15.6%	83.1%	39,975.0	17.1%
Selling Expenses	(3,547.8)	-5.2%	(3,185.2)	-5.6%	11.4%	(2,810.5)	-5.5%	26.2%	(12,799.2)	-5.5%
General and Adm. Expenses	(2,523.2)	-3.7%	(1,863.2)	-3.3%	35.4%	(1,638.0)	-3.2%	54.0%	(8,501.1)	-3.6%
Net Financial Income (expense)	(3,229.5)	-4.8%	(9,087.4)	-16.1%	-64.5%	(697.6)	-1.4%	362.9%	(16,277.7)	-7.0%
Equity in earnings of subsidiaries	4.9	0.0%	13.1	0.0%	-62.4%	7.0	0.0%	-29.6%	37.8	0.0%
Other Income (expense)	(19.4)	0.0%	64.4	0.1%	-	(2.7)	0.0%	621.2%	312.4	0.1%
Profit (loss) before taxes	5,215.2	7.7%	(6,786.2)	-12.0%	-	2,795.4	5.5%	86.6%	2,747.2	1.2%
Income and social contribution taxes	(1,868.6)	-2.8%	899.1	1.6%	-	(466.4)	-0.9%	300.6%	(2,320.2)	-1.0%
Minority interest	32.6	0.0%	(45.9)	-0.1%	-	(145.5)	-0.3%	-	(188.6)	-0.1%
Net Income (Loss)	3,379.2	5.0%	(5,933.0)	-10.5%	-	2,183.5	4.3%	54.8%	238.4	0.1%
Adjusted EBITDA	10,496.2	15.5%	3,912.7	6.9%	168.3%	5,098.6	10.0%	105.9%	26,000.1	11.1%
Earnings per Share	1.27		n.a.		-	0.82		54.9%	n.a.	

NET REVENUE

JBS' consolidated net revenue was R\$67.6 billion, which represents an increase of 32.9% compared to 2Q19, with all business units posting revenue growth in BRL.

For the quarter, approximately 74% of JBS global sales came from markets in which the Company operates and 26% came from exports.

ADJUSTED EBITDA

Adjusted EBITDA was R\$10.5 billion, an increase of 105.9% in comparison with 2Q19, with JBS Brazil, JBS USA Beef and JBS USA Pork being the highlights, posting EBITDA (IFRS R\$) growth of 222.8%, 208.7% and 153.7% respectively. Adjusted EBITDA margin for the quarter was 15.5%.

R\$ Million	2Q20	1Q20	Δ%	2Q19	Δ%	LTM 2Q20
Net income for the period (including minority interest)	3,346.6	(5,887.1)	-	2,328.9	43.7%	427.0
Financial income (expense), net	3,229.5	9,087.4	-64.5%	697.6	362.9%	16,277.7
Current and deferred income taxes	1,868.6	(899.1)	-	466.4	300.6%	2,320.2
Depreciation and amortization	2,015.6	1,673.6	20.4%	1,580.6	27.5%	6,942.0
Equity in subsidiaries	(4.9)	(13.1)	-62.4%	(7.0)	-29.6%	(37.8)
(=) EBITDA	10,455.4	3,961.7	163.9%	5,066.6	106.4%	25,929.1
Tax payable in installments	0.0	0.0	-	0.0	-	288.1
Other income / expenses ¹	40.8	(49.0)	-	26.1	56.4%	-217.1
Investigation impacts due to the leniency agreement	0.0	0.0	-	5.9	-	0.0
(=) Adjusted EBITDA	10,496.2	3,912.7	168.3%	5,098.6	105.9%	26,000.1

2Q20 CONSOLIDATED RESULTS

NET FINANCIAL RESULTS

In 2Q20, net financial expenses were R\$1.1 billion, which in USD corresponds to US\$195.3 million and represents a reduction of US\$29.8 million (-13.3%) over 2Q19.

R\$ Million	2Q20	1Q20	Δ%	2Q19	Δ%
Exchange rate variation	(1,947.1)	(8,207.8)	-76.3%	454.5	-
Fair value adjustments on derivatives	(95.1)	243.9	-	(75.0)	26.8%
Interest expense	(1,242.9)	(1,214.2)	2.4%	(1,101.0)	12.9%
Interest expenses from loans and financings	(1,078.0)	(865.5)	24.5%	(922.5)	16.9%
Interest income	100.6	133.1	-24.4%	103.9	-3.1%
Interest income from investments	25.6	30.2	-15.4%	40.2	-36.4%
Taxes, contribution, fees and others	(45.1)	(42.4)	6.5%	(80.1)	-43.6%
Finance income (expense)	(3,229.5)	(9,087.4)	-64.5%	(697.6)	362.9%

NET INCOME

JBS posted net income of R\$3.4 billion, a 54.8% increase over 2Q19, which corresponds to an EPS of R\$1.27.

CASH FLOW FROM OPERATING ACTIVITIES AND FREE CASH FLOW

The Company generated R\$11.4 billion in cash from operating activities, which represents a growth of 119% over 2Q19.

Free cash flow after investments and net interests was R\$9.5 billion, a significant increase of 176.5% in relation to same period last year.

NET CASH PROVIDED BY INVESTING ACTIVITIES

Total cash used by JBS in investing activities was R\$2.5 billion, while CAPEX was R\$1.2 billion.

INDEBTEDNESS

JBS ended 2Q20 with R\$22.7 billion in cash. Additionally, JBS USA has a US\$1.6 billion fully-available unencumbered line under revolving credit facilities, equivalent to R\$8.6 billion (end of quarter exchange rate), providing JBS with total liquidity of R\$31.3 billion, more than six times higher than its short-term debt.

Net debt in BRL increased from R\$44.8 billion in 2Q19 to R\$54.5 billion in 2Q20, while leverage reduced from 2.78x to 2.10x for the same period.

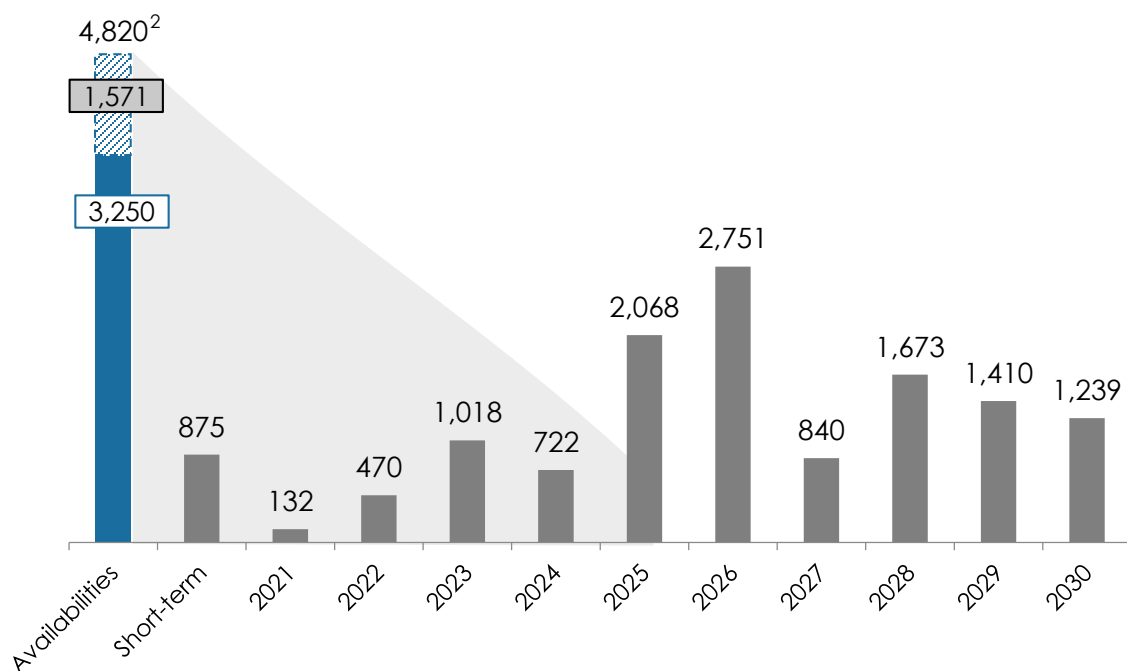
In US\$, net debt reduced by US\$1.7 billion, from US\$11.7 billion in 2Q19 to US\$10.0 billion in 2Q20 and leverage decreased to 1.75x, compared to 2.81x in 2Q19.

	R\$ Million			US\$ Million		
	2Q20	2Q19	Var. %	2Q20	2Q19	Var. %
Gross Debt	77,192.7	51,064.0	51.2%	14,096.6	13,325.0	5.8%
(+) Short Term Debt	4,917.4	3,020.9	62.8%	898.0	788.3	13.9%
% of the Gross Debt	6.4%	5.9%		6.4%	5.9%	
(+) Long Term Debt	72,275.3	48,043.1	50.4%	13,198.6	12,536.7	5.3%
% of the Gross Debt	93.6%	94.1%		93.6%	94.1%	
(-) Cash and Equivalents	22,675.6	6,292.1	260.4%	4,140.9	1,641.9	152.2%
Net Debt	54,517.2	44,771.9	21.8%	9,955.7	11,683.1	-14.8%
Leverage	2.10x	2.78x		1.75x	2.81x	

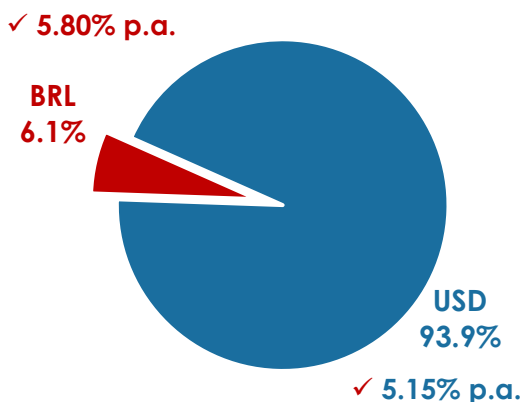
2Q20 CONSOLIDATED RESULTS

INDEBTEDNESS (Cont)

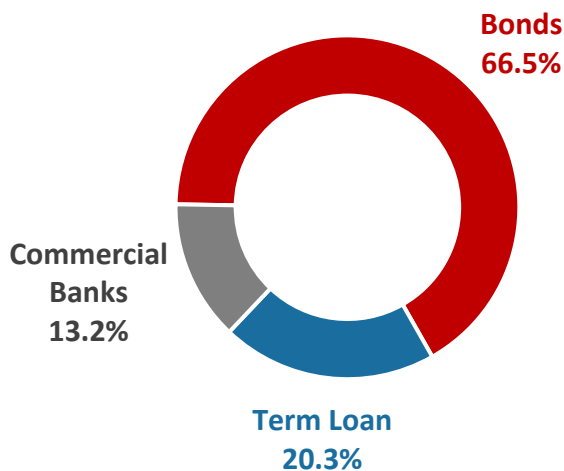
Debt Maturity Schedule (US\$ Mn)¹



Currency & Cost Breakdown¹



Source Breakdown¹



¹ Considers debt payment announced on July 10th, 2020 in the amount of US\$875 million

² Includes cash on hand and JBS USA fully available unencumbered line under revolving credit facilities

ESG INITIATIVES

JBS is committed to conducting its operations while maintaining the best sustainability practices throughout its entire value chain, in addition to maintaining strict corporate governance and compliance guidelines in its business structure.

In the **2019 Annual and Sustainability Report**, which is also available in digital format for better interactivity with the reader (<https://www.jbs.com.br/relatorioanual2019/en/home/>), JBS lists the main highlights, investments and achievements of the year, demonstrating the Company's commitment to the themes related to ESG - Environment, Social and Governance.

JBS acknowledges that there remains work to be done to address structural issues in the sector in which it operates and is committed to working to incorporate - continuously, clearly and transparently - the ESG in its corporate approach. Nevertheless, are listed below some of the main recent initiatives of the Company in ESG matters.

ENVIRONMENTAL

JBS has a firm commitment to eradicate deforestation in its entire supply chain and, for this reason, has been investing for more than 11 years in policies and technology to combat, discourage and eliminate deforestation in the Amazon region. This work includes substantial investments in advanced monitoring capability and projects based on its rigorous Responsible Procurement Policy on raw materials, in effect since 2009. Most notably:

- All JBS supplier farms in the Amazon are monitored through advanced satellite imaging and georeferenced data. Its Amazon monitoring system is considered one of the best and most sophisticated in the world, assessing more than 50,000 potential livestock supplying farms every day and covering more than 450,000 km² (111 million acres) – an area larger than Germany (357,000 km²).
- If farms are deemed non-compliant with the Company's sustainable sourcing policies for any reason, they are immediately blocked from its supply chain. To date, JBS has blocked more than 9,000 cattle supplying farms due to noncompliance with its sustainable criteria.
- Independent audits conducted over the past six years by leading auditors DNV-GL and BDO reveal 99.9% compliance with these standards overall. In 2019, 100% of direct purchases met the Company's social-environmental criteria. The results of these audits are freely available on the JBS website.

SOCIAL

JBS provides more than 240,000 jobs worldwide and its business' everywhere are focused on protecting its team members who are helping to feed the world, particularly during the current coronavirus pandemic. A number of achievements are worth mentioning:

- To date JBS has donated more than US\$120 million to support its local communities around the world in the fight against COVID-19. In Brazil, JBS has constructed new hospitals, purchased and donated medical equipment and ambulances, and invested in scientific research and social relief programs. The Company embraces its responsibility to safely produce food and give back to those in need during these unprecedented times.
- JBS is at the forefront of implementing mitigation measures, providing additional compensation to its team members, working proactively with federal, state and local health agencies, and coordinating with employee unions to quickly establish effective interventions and policies. The Company continues to work diligently and to dedicate additional resources to protecting the health and safety of its workers, including the provision of personal protective equipment (PPE), surveillance monitoring, coordinating workforce testing and actively partnering with local health departments on contact tracing.
- Throughout the pandemic, the Company's response, has been to continue to develop and improve its policies and processes, hiring separate independent, third-party epidemiologists to review its mitigation efforts and facilitating multiple visits from health authorities to ensure accountability.
- Today, JBS provides temperature testing for all of its team members prior to entering facilities and extra PPE to all team members, including protective masks that are required to be worn at all times. In addition, JBS has staggered starts, shifts and breaks, and increased spacing in cafeterias, break and locker rooms, with Plexiglass dividers in key areas. The Company has also increased sanitation and disinfection efforts throughout the facility, with dedicated staff to continuously clean common areas.
- JBS requires sick team members to stay home from work and has waived short-term disability waiting periods, and relaxed attendance policies so people do not come to work sick.
- JBS USA has also taken measures that exceed administrative guidance in an effort to provide a safe working environment. For example, the Company removed vulnerable populations from its facilities while offering full pay and benefits. This has allowed approximately 10% of the JBS workforce to stay-at-home during the crisis, while still being able to provide for their families. JBS has also installed ultraviolet (UV) germicidal air sanitation and plasma air technology in its facilities to neutralize potential viruses in plant ventilation and air purification systems. For more about the measures taken by JBS go to <https://jbs.com.br/en/communication/covid-19-main-protective-measures/>.

ESG INITIATIVES (Cont)

GOVERNANCE

JBS Corporate Governance guidelines are strict and have been strengthened in adherence with industry best practices over recent years. Since 2017, the Company counts on an independent Global Compliance department, reporting directly to the Board of Directors. Among the main Compliance achievements in recent years, the highlights are:

- The launch of a new Global Code of Conduct, with a series of training sessions held with more than 213,000 team members globally, as well as a new Code of Conduct for Business Associates;
- The launch of a Global Conflicts of Interest Policy and a Global Anti-Corruption Policy, with 94% of professionals in the administrative area of JBS in Brazil trained in anti-corruption practices;
- The development of a due diligence system for third parties, with more than 9,000 reputational analysis carried out in 2019; and,
- The launch of an outsourced Ethics Hotline in four languages, 24 hours a day, seven days a week. All reports can be anonymous and have a formal guarantee of non-retaliation.

2Q20 BUSINESS UNITS

BUSINESS UNITS – IFRS R\$

Million		2Q20	1Q20	Δ%	2Q19	Δ%	LTM 2T20
Net Revenue							
Seara	R\$	6,391.7	5,833.6	9.6%	5,081.4	25.8%	23,307.6
JBS Brazil	R\$	8,721.0	8,159.6	6.9%	7,172.3	21.6%	34,904.3
JBS USA Beef	R\$	30,063.0	23,012.5	30.6%	22,093.8	36.1%	99,298.2
JBS USA Pork	R\$	8,542.2	6,624.8	28.9%	6,111.0	39.8%	27,489.4
Pilgrim's Pride	R\$	15,201.9	13,690.9	11.0%	11,126.8	36.6%	52,512.9
Others	R\$	567.1	661.2	-14.2%	655.8	-13.5%	2,412.8
Eliminations	R\$	-1,904.6	-1,501.3	26.9%	-1,398.6	36.2%	-6,550.4
Total	R\$	67,582.3	56,481.4	19.7%	50,842.4	32.9%	233,374.8
Adjusted EBITDA							
Seara	R\$	1,079.7	983.6	9.8%	563.4	91.6%	3,474.7
JBS Brazil	R\$	1,084.1	338.1	220.6%	335.8	222.8%	2,628.2
JBS USA Beef	R\$	6,246.3	1,097.7	469.0%	2,023.6	208.7%	12,348.2
JBS USA Pork	R\$	1,057.2	328.3	222.0%	416.7	153.7%	2,975.2
Pilgrim's Pride	R\$	1,117.3	1,135.0	-1.6%	1,750.6	-36.2%	4,707.0
Others	R\$	-84.0	31.0	-	11.2	-	-123.3
Eliminations	R\$	-4.4	-1.0	327.1%	-2.7	63.5%	-9.9
Total	R\$	10,496.2	3,912.7	168.3%	5,098.6	105.9%	26,000.1
Adjusted EBITDA Margin							
Seara	%	16.9%	16.9%	0.0 p.p.	11.1%	5.8 p.p.	14.9%
JBS Brazil	%	12.4%	4.1%	8.3 p.p.	4.7%	7.7 p.p.	7.5%
JBS USA Beef	%	20.8%	4.8%	16.0 p.p.	9.2%	11.6 p.p.	12.4%
JBS USA Pork	%	12.4%	5.0%	7.4 p.p.	6.8%	5.6 p.p.	10.8%
Pilgrim's Pride	%	7.4%	8.3%	-0.9 p.p.	15.7%	-8.4 p.p.	9.0%
Others	%	-14.8%	4.7%	-19.5 p.p.	1.7%	-16.5 p.p.	-5.1%
Total	%	15.5%	6.9%	8.6 p.p.	10.0%	5.5 p.p.	11.1%

INTERNATIONAL BUSINESS UNITS – USGAAP

Million		2Q20	1Q20	Δ%	2Q19	Δ%	LTM 2Q20
Net Revenue							
JBS USA Beef	US\$	5,579.0	5,162.0	8.1%	5,637.9	-1.0%	22,163.7
JBS USA Pork	US\$	1,585.3	1,486.0	6.7%	1,559.4	1.7%	6,116.9
Pilgrim's Pride	US\$	2,824.0	3,074.9	-8.2%	2,843.1	-0.7%	11,740.4
Adjusted EBITDA							
JBS USA Beef	US\$	1,135.4	244.2	364.9%	503.1	125.7%	2,570.3
JBS USA Pork	US\$	167.0	128.8	29.7%	127.2	31.3%	625.1
Pilgrim's Pride	US\$	112.2	165.5	-32.2%	349.3	-67.9%	697.7
Adjusted EBITDA Margin							
JBS USA Beef	%	20.4%	4.7%	15.6 p.p.	8.9%	11.4 p.p.	11.6%
JBS USA Pork	%	10.5%	8.7%	1.9 p.p.	8.2%	2.4 p.p.	10.2%
Pilgrim's Pride	%	4.0%	5.4%	-1.4 p.p.	12.3%	-8.3 p.p.	5.9%

2Q20 BUSINESS UNITS

SEARA

In 2Q20, Seara's net revenue totaled R\$6.4 billion, an increase of 25.8% compared to 2Q19, boosted by a 19.8% increase in the average sales price and 4.5% in volumes sold.

In the domestic market, net revenue was R\$2.9 billion, 9.0% higher than 2Q19, with an increase of 4.2% in volumes sold and 4.5% in the average sales price. The processed products category was once again the highlight, posting growth in volumes and average prices, of 12.3% and 8.9%, respectively.

The Seara Brand has been for the last 12 months the market leader of the frozen food category, with a 23.8% of market share (value) (+1.8 pts vs. the second brand), and has been delivering record results in the Incrível Seara®, Seara Gourmet® and Seara Orgânico® product lines.

In the export market, Seara's net revenue reached R\$3.5 billion in the quarter, an increase of 42.5% in the annual comparison, driven by an increase of 36.1% in the average price and 4.7% in volumes sold.

In 2Q20, Seara's EBITDA totaled R\$1.1 billion, which represents a significant growth of 91.6% when compared to the R\$563.4 million in 2Q19. The EBITDA margin expanded from 11.1% in 2Q19 to 16.9% in 2Q20. This performance is the result of an increase in sales volume, a better mix of markets, channels and products - with an emphasis on processed products category, and the continued growth in sales coming from innovations introduced since 2019.

Main Highlights (IFRS – R\$)

R\$ Million	2Q20		1Q20		Δ%	2Q19		Δ%	LTM 2Q20	
	R\$	% NR	R\$	% NR	QoQ	R\$	% NR	YoY	R\$	% NR
Net Revenue	6,391.7	100.0%	5,833.6	100.0%	9.6%	5,081.4	100.0%	25.8%	23,307.6	100.0%
Cost of Goods Sold	(4,868.9)	-76.2%	(4,347.6)	-74.5%	12.0%	(4,059.5)	-79.9%	19.9%	(17,929.6)	-76.9%
Gross Profit	1,522.8	23.8%	1,486.0	25.5%	2.5%	1,021.8	20.1%	49.0%	5,377.9	23.1%
Adjusted EBITDA	1,079.7	16.9%	983.6	16.9%	9.8%	563.4	11.1%	91.6%	3,474.7	14.9%

2Q20 BUSINESS UNITS

JBS BRAZIL (INCLUDING LEATHER AND RELATED BUSINESSES)

In 2Q20, JBS Brazil net revenue totaled R\$8.7 billion, which corresponds to a 21.6% increase compared to 2Q19, despite a 14.8% reduction in the volume of animals processed due to temporary closings of production units at the beginning of the quarter.

In the domestic market, net revenue was R\$4.3 billion, which corresponds to an increase of 0.8% when compared to 2Q19. Friboi remains focused on consolidating its position as the main beef brand in the Brazilian market, with the growth of its Maturatta®, Friboi Reserva® and 1953 Friboi® brands in the country.

In the export market, which represented 51.1% of the business unit's sales, net revenue had a significant growth of 51.4%, reaching R\$4.5 billion, driven by an increase in the average sales price. It is worth mentioning that beef exports to China posted a 52.9% growth in dollar revenue in the period when compared to 2Q19.

EBITDA in the quarter was R\$1.1 billion, which represents a significant increase of 222.8% for the annual comparison. EBITDA margin expanded from 4.7% in 2Q19 to 12.4% in 2Q20.

Main Highlights (IFRS – R\$)

R\$ Million	2Q20		1Q20		Δ%	2Q19		Δ%	LTM 2Q20	
	R\$	% NR	R\$	% NR		QoQ	R\$		% NR	YoY
Net Revenue	8,721.0	100.0%	8,159.6	100.0%	6.9%	7,172.3	100.0%	21.6%	34,904.3	100.0%
Cost of Goods Sold	(6,372.0)	-73.1%	(6,804.1)	-83.4%	-6.4%	(5,855.6)	-81.6%	8.8%	(27,695.3)	-79.3%
Gross Profit	2,349.0	26.9%	1,355.6	16.6%	73.3%	1,316.6	18.4%	78.4%	7,209.0	20.7%
Adjusted EBITDA	1,084.1	12.4%	338.1	4.1%	220.6%	335.8	4.7%	222.8%	2,628.2	7.5%

2Q20 BUSINESS UNITS

JBS USA BEEF (INCLUDING AUSTRALIA AND CANADA)

Considering the results in IFRS and Reais, JBS USA Beef recorded in 2Q20 net revenue of R\$30.1 billion, which represents an increase of 36.1% in relation to 2Q19 and an EBITDA of R\$6.2 billion, materially higher than 2Q19, with an EBITDA margin of 20.8%. Such results carry the impact of the 27.3% devaluation of the average exchange rate (BRL vs USD), which went from R\$3.92 to R\$5.39 in the period.

In US GAAP and USD, JBS USA Beef reported net revenue of US\$5.6 billion in the quarter, a slight reduction of 1.0% compared to 2Q19, due to a 18.1% decrease in volume sold, partially offset by a 19.6% increase in the average selling price. EBITDA was US\$1.1 billion, with an EBITDA margin of 20.4% in the period.

The quarter was marked by material volatility in the supply and demand balance, due to the impact of COVID-19 on the animal protein industry, notably in North America. During the quarter, the Company's number one priority was protecting the health and safety of its team members, coupled with the safety of their families and local communities.

In the United States and Canada, beef production volumes decreased as a result of the enhanced safety measures and protocols implemented by the Company. These actions, including the removal of vulnerable populations with full pay and benefits – representing approximately 10% of the workforce, decreasing line speeds to allow for more physical distancing, erecting physical barriers on production floors, and staggering shifts, starts and breaks, among other safety measures, increased the Company's ability to prevent the potential spread of COVID-19 among the workforce. In addition, JBS USA was the first major processor to temporarily close a large facility to help combat potential community spread. During the month of April, the Company temporarily closed three processing facilities, further reducing production capacity. On the other hand, beef demand remained strong, creating a momentary imbalance in supply and demand, which impacted beef prices.

In early April, the unit completed the acquisition of Empire Packing, in the United States, announced at the end of last year to strength its ground in the case ready segment. This acquisition added 4 case ready facilities to the two existing legacy, raising JBS USA as one of the three main case ready operators in the Country.

Beef exports from North America, during 2Q20, fell in volume, given the prioritization of the sale of the beef production in the domestic market.

The Australian operations had less impact from COVID-19 in 2Q20. The volume of processed cattle increased compared to the previous quarter, despite the continuity of the challenging scenario of cattle availability.

Primo Foods' further processing operation remains focused on diversifying its portfolio with innovative products, mainly in the snacking and ready-to-eat segments. In the first half of 2020 alone, Primo Foods launched 15 new products under the Primo, Smokeman Brothers and Stackers brands with great success in Australia and New Zealand.

Main Highlights (IFRS – R\$)

R\$ Million	2Q20		1Q20		Δ%	2Q19		Δ%	LTM 2Q20	
	R\$	% NR	R\$	% NR		QoQ	R\$		% NR	YoY
Net Revenue	30,063.0	100.0%	23,012.5	100.0%	30.6%	22,093.8	100.0%	36.1%	99,298.2	100.0%
Cost of Goods Sold	(22,569.4)	-75.1%	(20,845.7)	-90.6%	8.3%	(19,256.8)	-87.2%	17.2%	(82,698.9)	-83.3%
Gross Profit	7,493.7	24.9%	2,166.8	9.4%	245.8%	2,837.1	12.8%	164.1%	16,599.3	16.7%
Adjusted EBITDA	6,246.3	20.8%	1,097.7	4.8%	469.0%	2,023.6	9.2%	208.7%	12,348.2	12.4%

Main Highlights (US GAAP - US\$)¹

US\$ Million	2Q20		1Q20		Δ%	2Q19		Δ%	LTM 2Q20	
	US\$	% NR	US\$	% NR		QoQ	US\$		% NR	YoY
Net Revenue	5,579.0	100.0%	5,162.0	100.0%	8.1%	5,637.9	100.0%	-1.0%	22,163.7	100.0%
Cost of Goods Sold	(4,372.3)	-78.4%	(4,849.8)	-94.0%	-9.8%	(5,114.2)	-90.7%	-14.5%	(19,356.2)	-87.3%
Gross Profit	1,206.7	21.6%	312.2	6.0%	286.5%	523.7	9.3%	130.4%	2,807.5	12.7%
Adjusted EBITDA	1,135.4	20.4%	244.2	4.7%	364.9%	503.1	8.9%	125.7%	2,570.3	11.6%

¹The difference in JBS USA Beef EBITDA in IFRS and USGAAP, in addition to the FX, is attributed to the adoption of IFRS 16 from 1Q19 onwards and different accounting criteria in relation to inventories: in IFRS they are measured through the average cost while in USGAAP they are marked-to-market. Volume and price calculations exclude the impact of acquisitions.

2Q20 BUSINESS UNITS

JBS USA PORK

Considering the results in IFRS and Reais, in 2Q20 JBS USA Pork recorded net revenue of R\$8.5 billion, which represents an increase of 39.8% in relation to 2Q19 and an EBITDA of R\$1.1 billion, with margin of 12.4%. Such results include the impact of the 27.3% devaluation of the average exchange rate (BRL vs USD), which went from R\$ 3.92 to R\$ 5.39 in the period.

In US GAAP and USD, JBS USA Pork reported net revenue of US\$1.6 billion, an increase of 1.7% over 2Q19, as a result of the 1.2% increase in the average price and 0.9% decrease in the volume sold in the period. EBITDA totaled US\$167 million in 2Q20, with a margin of 10.5%.

In a quarter marked by the unprecedented impact of COVID-19, the Pork unit of JBS USA confirmed the resilience of its business model, based on its operational excellence stemming from its team members' ownership attitude, on the close relationship with suppliers and on the commitment to supply high quality pork products to its customers.

Similarly to Beef, JBS USA Pork also enhanced safety measures and protocols through all its plants in the US. These actions, including the removal of vulnerable populations with full pay and decreasing line speeds to allow for more physical distancing, erecting physical barriers on production floors, and staggering shifts, starts and breaks, among other safety measures, increased the Company's ability to prevent the potential spread of COVID-19 among the workforce.

The focus on the safety of its team members and families, as well as the partnership with local communities were of vital importance to ensure the continuity of pork production, minimizing the negative effects of a more pronounced reduction in slaughter. In the quarter, JBS USA Pork processed 5.5% less hogs compared to the same period last year, a rate significantly lower than that of some competitors.

Pork exports in 2Q20 were focused on products that normally the unit does not find market for them in the USA, for example offals. Export volumes followed the same trend of JBS pork production in the quarter.

Moving forward in the Company's growth strategy in the prepared food segment in the US, during the quarter Plumrose broke ground of its brand-new facility, in Moberly, MO. The new plant, with a capacity for 24 million pounds per year, will produce precooked and cooked bacon and should start operating in 2021. Also, in a later announcement this week, Plumrose communicated its plans to build a new, state-of-the-art Italian meats and charcuterie ready-to-eat facility, with investment estimated in US\$200 million.

Main Highlights (IFRS – R\$)

R\$ Million	2Q20		1Q20		Δ%	2Q19		Δ%	LTM 2Q20	
	R\$	% NR	R\$	% NR		QoQ	R\$		% NR	YoY
Net Revenue	8,542.2	100.0%	6,624.8	100.0%	28.9%	6,111.0	100.0%	39.8%	27,489.4	100.0%
Cost of Goods Sold	(6,846.7)	-80.2%	(5,853.1)	-88.4%	17.0%	(5,408.4)	-88.5%	26.6%	(22,757.1)	-82.8%
Gross Profit	1,695.6	19.8%	771.8	11.6%	119.7%	702.6	11.5%	141.3%	4,732.3	17.2%
Adjusted EBITDA	1,057.2	12.4%	328.3	5.0%	222.0%	416.7	6.8%	153.7%	2,975.2	10.8%

Main Highlights (US GAAP - US\$)¹

US\$ Million	2Q20		1Q20		Δ%	2Q19		Δ%	LTM 2Q20	
	US\$	% NR	US\$	% NR		QoQ	US\$		% NR	YoY
Net Revenue	1,585.3	100.0%	1,486.0	100.0%	6.7%	1,559.4	100.0%	1.7%	6,116.9	100.0%
Cost of Goods Sold	(1,395.7)	-88.0%	(1,347.6)	-90.7%	3.6%	(1,437.1)	-92.2%	-2.9%	(5,453.9)	-89.2%
Gross Profit	189.6	12.0%	138.4	9.3%	37.0%	122.3	7.8%	55.0%	663.0	10.8%
Adjusted EBITDA	167.0	10.5%	128.8	8.7%	29.7%	127.2	8.2%	31.3%	625.1	10.2%

¹The difference in JBS USA Pork EBITDA in IFRS and USGAAP, in addition to the FX, is attributed to the adoption of IFRS 16 from 1Q19 onwards and different accounting criteria. In IFRS, the inventories are measured through the average cost while in USGAAP they are marked-to-market and biological assets are marked to market, while in USGAAP they are measured through the average cost. Volume and price calculations exclude the impact of acquisitions.

2Q20 BUSINESS UNITS

PILGRIM'S PRIDE CORPORATION - "PPC"

Considering results in IFRS and BRL, for the 2Q20 PPC posted net revenues of R\$15.2 billion, a 36.6% growth in comparison to 2Q19 and an EBITDA of R\$1.1 billion, 36.2% lower than the same quarter of last year, with an EBITDA margin of 7.4%. These results include a 27.3% impact of the average FX rate (BRL vs USD), which was R\$3.92 in 2Q19 and R\$5.39 in 2Q20.

In US GAAP and US\$, net revenues totaled US\$2.8 billion, stable in relation to 2Q19, and EBITDA was US\$112.2 million, with an EBITDA margin of 4.0%.

In the USA, the first half of the quarter was significantly challenged before a gradual loosening of travel and movement restrictions due to Covid-19, drove an improvement in channel demand, especially from foodservice. Similar to the first quarter, large bird deboning was once again the most volatile this quarter and remained challenging. Operationally however, PPC continued to improve its relative performance versus the industry across all business units, including in large bird deboning. PPC also continued to adapt quickly to changes in channel demand by adjusting the mix of its production capabilities, supported by its close partnerships with Key Customers, strong focus in execution by PPC's team members, the geographical diversity of its footprint, and its presence across all bird size categories.

Mexico remained challenged in the 2Q, as the effects of weak macro conditions, added to the uncertainties in consumer spending persisted. In addition, the Peso continued to be weak putting additional pressure on the results. Industry prices were also below seasonality before reverting closer to normal levels by the end of the quarter. PPC increased share of non-commodity products, strong execution, and growth in Prepared Foods, have helped to partially offset the weakness.

In Europe, the operations once again performed in-line with last year, driven by strong retail demand and despite the significant impact of Covid-19 on the operations, as its strong internal operating performance and improved SG&A management helped in mitigating the difficult environment. The improvement in results from the newly acquired European assets has been maintained, with positive EBITDA continuing to increase. The performance was driven by strong demand at the retail, partially offset by a reduction in foodservice, continuing strength in pork exports especially to China, as well as the implementations of operational improvements and synergy capture.

Main Highlights (IFRS – R\$)

R\$ Million	2Q20		1Q20		Δ%	2Q19		Δ%	LTM 2Q20	
	R\$	% NR	R\$	% NR		QoQ	R\$		% NR	YoY
Net Revenue	15,201.9	100.0%	13,690.9	100.0%	11.0%	11,126.8	100.0%	36.6%	52,512.9	100.0%
Cost of Goods Sold	(13,776.5)	-90.6%	(12,269.5)	-89.6%	12.3%	(9,152.3)	-82.3%	50.5%	(46,660.0)	-88.9%
Gross Profit	1,425.4	9.4%	1,421.3	10.4%	0.3%	1,974.5	17.7%	-27.8%	5,852.8	11.1%
Adjusted EBITDA	1,117.3	7.4%	1,135.0	8.3%	-1.6%	1,750.6	15.7%	-36.2%	4,707.0	9.0%

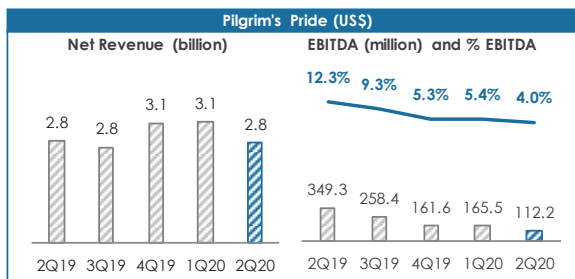
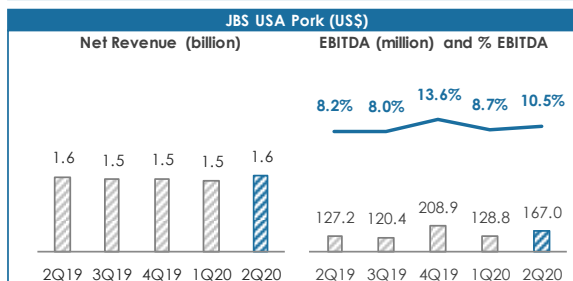
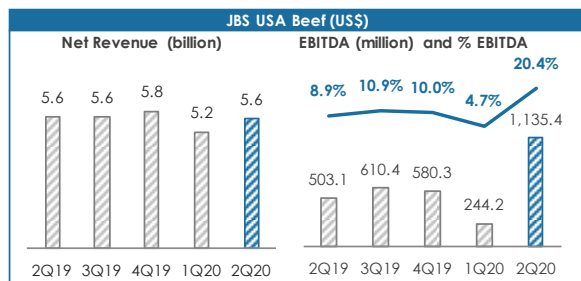
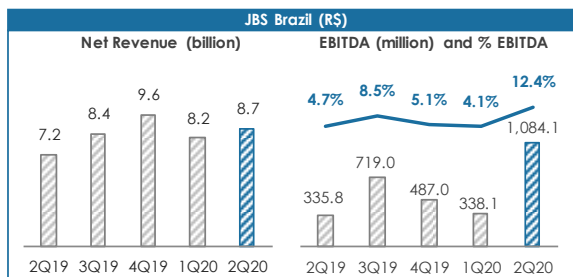
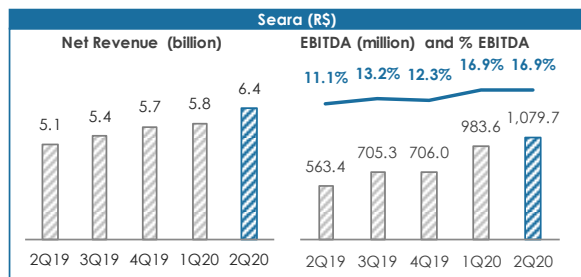
Main Highlights (US GAAP - US\$)¹

US\$ Million	2Q20		1Q20		Δ%	2Q19		Δ%	LTM 2Q20	
	US\$	% NR	US\$	% NR		QoQ	US\$		% NR	YoY
Net Revenue	2,824.0	100.0%	3,074.9	100.0%	-8.2%	2,843.1	100.0%	-0.7%	11,740.4	100.0%
Cost of Goods Sold	(2,704.2)	-95.8%	(2,897.8)	-94.2%	-6.7%	(2,475.2)	-87.1%	9.2%	(10,959.9)	-93.4%
Gross Profit	119.8	4.2%	177.1	5.8%	-32.3%	367.9	12.9%	-67.4%	780.5	6.6%
Adjusted EBITDA	112.2	4.0%	165.5	5.4%	-32.2%	349.3	12.3%	-67.9%	697.7	5.9%

¹The difference in PPC's EBITDA in IFRS and USGAAP, in addition to the FX, is attributed to the adoption of IFRS 16 from 1Q19 onwards and to different accounting criteria in relation to breeding flock amortization: in IFRS, amortization of the breeding flock, due to its long term nature, is considered as an expense that can be adjusted in EBITDA, while in USGAAP amortization of the breeding flock is accounted as cost of goods sold and not adjustable in EBITDA. In IFRS, the inventories are measured through the average cost while in USGAAP they are marked-to-market and biological assets are marked to market, while in USGAAP they are measured through the average cost.

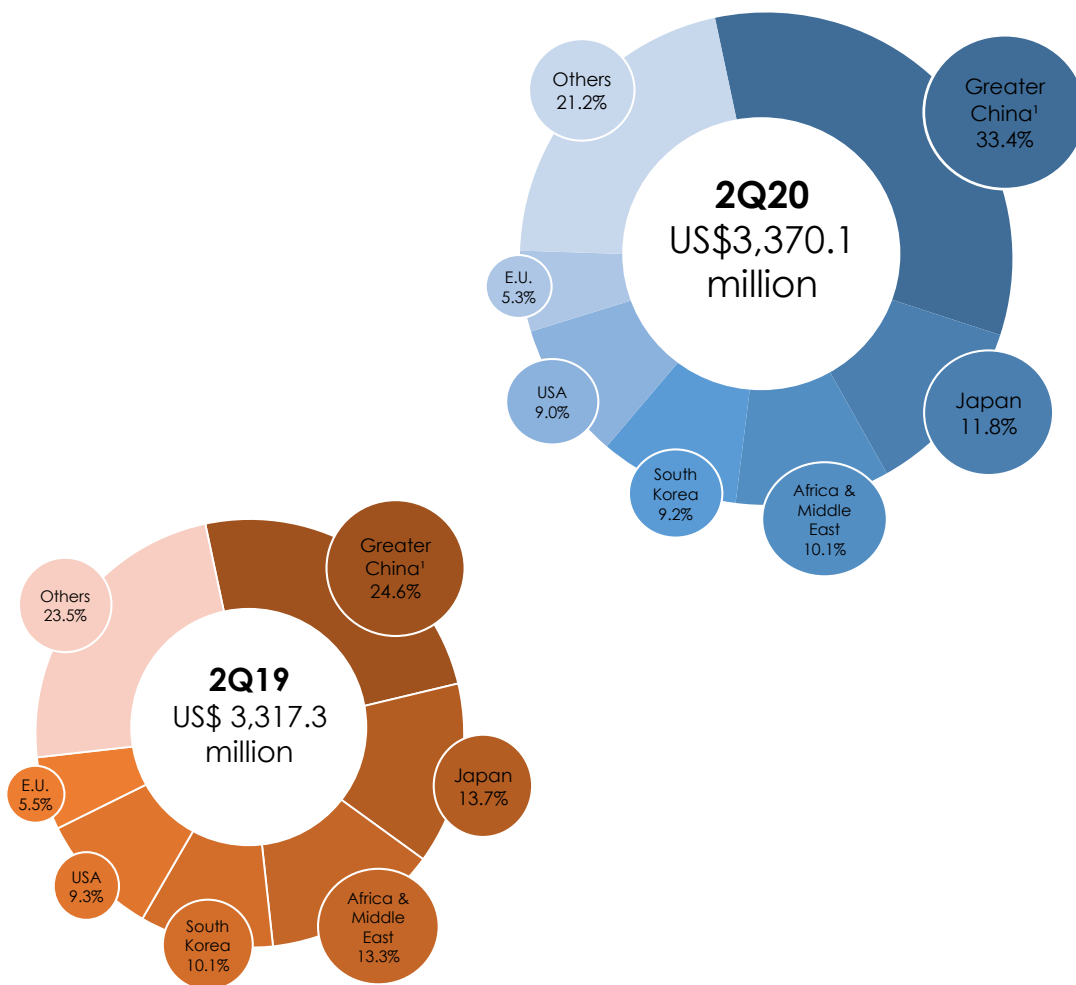
TABLES AND CHARTS

BUSINESS UNITS – LOCAL GAAP AND CURRENCY



TABLES AND CHARTS

GRAPH 1 – JBS EXPORTS IN 2Q20 AND 2Q19



Note 1. Considers China and Hong Kong

TABLE 1- COGS BREAKDOWN

2Q20 (%)	Consolidated	JBS Brazil	Seara	USA Beef	USA Pork	PPC
Raw material (livestock)	72.7%	87.1%	68.2%	81.2%	70.8%	49.6%
Processing (including ingredients and packaging)	15.2%	7.1%	19.4%	8.2%	15.6%	32.7%
Labor Cost	12.1%	5.9%	12.4%	10.5%	13.6%	17.6%

FINANCIAL STATEMENTS

Balance Sheet

In thousands of Brazilian Reals - R\$

	Company		Consolidated	
	06/30/20	12/31/19	06/30/20	12/31/19
Current Assets				
Cash and cash equivalents	4,289,449	1,883,135	22,675,561	10,033,967
Trade accounts receivable	2,206,955	2,609,254	13,615,755	11,136,622
Inventories	3,195,136	2,575,154	17,671,404	13,439,591
Biological assets	-	-	4,391,395	3,906,004
Recoverable taxes	957,485	933,085	2,419,531	2,351,152
Derivative assets	22,543	-	433,972	62,053
Other current assets	150,165	184,622	1,131,393	994,985
TOTAL CURRENT ASSETS	10,821,733	8,185,250	62,339,011	41,924,374
Non-Current Assets				
Biological assets	-	-	1,761,876	1,382,559
Recoverable taxes	4,743,276	4,821,787	6,857,601	7,001,480
Related party receivables	839,332	715,527	382,820	275,178
Deferref income taxes	-	-	1,640,224	1,506,129
Investments in subsidiaries and joint ventures	38,875,250	29,455,450	98,167	93,633
Property, plant and equipment	11,021,555	11,151,059	45,753,656	38,099,818
Right of use asset	49,612	198,671	5,337,757	4,573,523
Intangible assets	58,058	76,663	7,925,785	6,052,954
Goodwill	9,085,970	9,085,970	28,704,025	24,497,750
Other non-current assets	691,249	399,187	1,253,066	931,989
TOTAL NON-CURRENT ASSETS	65,364,302	55,904,314	99,714,977	84,415,013
TOTAL ASSETS	76,186,035	64,089,564	162,053,988	126,339,387

FINANCIAL STATEMENTS

Balance Sheet

In thousands of Brazilian Reals - R\$	Company		Consolidated	
	06/30/20	12/31/19	06/30/20	12/31/19
Current Liabilities				
Trade accounts payable	2,712,004	3,009,662	17,633,576	15,438,843
Supply chain finance	415,600	557,031	1,829,590	2,011,463
Loans and financing	1,908,380	208,984	4,917,390	2,078,899
Income taxes	-	-	1,077,567	384,594
Accrued income taxes and other taxes	316,718	325,754	683,879	559,046
Accrued payroll and social charges	780,432	914,539	4,802,276	4,051,824
Lease provision	16,190	22,421	1,218,611	945,791
Dividends payable	82	1,441,259	121	1,442,581
Other financial liabilities	22,193	22,193	45,742	45,709
Derivative liabilities	87,150	22,194	1,043,319	251,964
Other current liabilities	965,023	854,199	1,309,301	1,246,978
TOTAL CURRENT LIABILITIES	7,223,772	7,378,236	34,561,372	28,457,692
Non-Current Liabilities				
Loans and financing	4,134,239	2,521,966	72,275,331	50,949,144
Accrued income taxes and other taxes	706,261	771,489	933,705	977,993
Accrued payroll and social charges	2,984,408	3,032,811	4,189,060	3,653,033
Lease provision	35,200	184,854	4,344,059	3,769,653
Other financial liabilities	8,250	11,550	91,125	104,807
Deferred income taxes	1,043,307	2,416,149	4,091,934	4,093,599
Provisions	517,371	489,143	1,414,339	1,315,826
Related party payables	23,514,156	17,641,379	-	-
Other non-current liabilities	7,314	5,021	686,824	535,591
TOTAL NON-CURRENT LIABILITIES	32,950,506	27,074,362	88,026,377	65,399,646
Equity				
Share capital - common shares	23,576,206	23,576,206	23,576,206	23,576,206
Capital reserve	(378,184)	(233,707)	(378,184)	(233,707)
Other reserves	51,866	54,374	51,866	54,374
Profit reserves	4,624,115	4,614,776	4,624,115	4,614,776
Accumulated other comprehensive income	10,689,025	1,625,317	10,689,025	1,625,317
Retained loss	(2,551,271)	-	(2,551,271)	-
Attributable to company shareholders	36,011,757	29,636,966	36,011,757	29,636,966
Attributable to non-controlling interest	-	-	3,454,482	2,845,083
TOTAL EQUITY	36,011,757	29,636,966	39,466,239	32,482,049
TOTAL LIABILITIES AND EQUITY	76,186,035	64,089,564	162,053,988	126,339,387

FINANCIAL STATEMENTS

Statements of income for the three months period ended June 30

In thousands of Brazilian Reals - R\$	Company		Consolidated	
	2020	2019	2020	2019
NET REVENUE	8,372,837	7,116,943	67,582,330	50,842,357
Cost of sales	(6,333,509)	(5,801,991)	(53,052,106)	(42,905,210)
GROSS PROFIT	2,039,328	1,314,952	14,530,224	7,937,147
General and administrative expenses	(621,580)	(631,337)	(2,523,243)	(1,638,003)
Selling expenses	(523,895)	(535,365)	(3,547,752)	(2,810,492)
Other expenses	(1,738)	(15,853)	(49,788)	(51,714)
Other income	5,577	1,654	30,360	49,020
OPERATING EXPENSE	(1,141,636)	(1,180,901)	(6,090,423)	(4,451,189)
OPERATING PROFIT (LOSS)	897,692	134,051	8,439,801	3,485,958
Finance income	70,067	356,666	100,639	558,408
Finance expense	(1,409,302)	(650,117)	(3,330,160)	(1,256,011)
	(1,339,235)	(293,451)	(3,229,521)	(697,603)
Share of profit of equity-accounted investees, net of tax	3,707,260	2,299,716	4,929	7,004
PROFIT (LOSS) BEFORE TAXES	3,265,717	2,140,316	5,215,209	2,795,359
Current income taxes	-	-	(1,595,894)	(726,381)
Deferred income taxes	113,519	43,164	(272,691)	259,968
	113,519	43,164	(1,868,585)	(466,413)
NET INCOME (LOSS)	3,379,236	2,183,480	3,346,624	2,328,946
ATTRIBUTABLE TO:				
Company shareholders			3,379,236	2,183,480
Non-controlling interest			(32,612)	145,466
			3,346,624	2,328,946
Basic earnings per share - common shares (R\$)	1.27	0.82	1.27	0.82
Diluted earnings per share - common shares (R\$)	1.27	0.82	1.27	0.82

FINANCIAL STATEMENTS

Statements of cash flows for the three months period ended June 30

In thousands of Brazilian Reals - R\$	Company		Consolidated	
	2020	2019	2020	2019
Cash flow				
Net income (loss)	3,379,236	2,183,480	3,346,624	2,328,946
Adjustments for:				
Depreciation and amortization	156,660	196,572	2,015,577	1,580,610
Allowance for doubtful accounts	8,381	(11,704)	9,925	(11,009)
Share of profit of equity-accounted investees	(3,707,260)	(2,299,716)	(4,929)	(7,004)
(Gain) loss on assets sales	886	14,200	(11,621)	9,367
Taxes expense	(113,519)	(43,164)	1,868,585	466,413
Finance expense (income), net	1,339,235	293,451	3,229,521	697,603
Share-based compensation	-	2,550	15,041	21,403
Provisions	27,850	77,572	59,934	118,165
Obsolete inventory accrual	(94)	1,178	29,635	24,325
Fair value (market to market) of biological assets	-	-	21,666	185,073
Impacts from the leniency agreement	-	5,945	-	5,945
	1,091,375	420,364	10,579,958	5,419,837
Changes in assets and liabilities:				
Trade accounts receivable	(161,610)	493,688	751,080	110,251
Inventories	(128,177)	(164,986)	569,002	(111,258)
Recoverable taxes	23,902	4,220	160,939	68,105
Other current and non-current assets	(254,382)	(46,063)	(255,539)	78,035
Biological assets	-	-	(485,219)	(337,922)
Trade accounts payable and supply chain finance	(151,820)	122,186	(104,482)	670,225
Tax payable in installments	(55,546)	(113,879)	(56,693)	(114,159)
Other current and non-current liabilities	(194,234)	(18,404)	824,038	413,703
Income taxes paid	-	-	(574,061)	(986,658)
Changes in operating assets and liabilities	(921,867)	276,762	829,065	(209,678)
Cash provided by (used in) operating activities	169,508	697,126	11,409,023	5,210,159
Interest paid	(64,472)	(295,223)	(733,298)	(845,463)
Interest received	20,250	40,524	48,865	64,378
Cash net of interest provided by (used in) operating activities	125,286	442,427	10,724,590	4,429,074
Cash flow from investing activities				
Purchases of property, plant and equipment	(225,512)	(241,608)	(1,238,658)	(998,471)
Purchases of intangible assets	(6,122)	(7,219)	(8,741)	(7,500)
Proceeds from sale of property, plant and equipment	7,298	27,963	93,181	60,077
Additional investments in joint-ventures and subsidiaries	-	(197,714)	-	-
Acquisitions, net of cash acquired	-	-	(1,357,351)	(4,486)
Dividends received	6,000	6,000	6,000	6,000
Related party transactions	1,167,497	2,940,279	-	231,844
Cash provided by (used in) investing activities	949,161	2,527,701	(2,505,569)	(712,536)
Cash flow from financing activities				
Proceeds from loans and financings	305,708	2,883,375	545,691	19,613,681
Payments of loans and financings	(274,231)	(5,921,305)	(3,134,679)	(23,988,151)
Derivatives instruments received/settled	(57,935)	33,337	22,227	41,149
Dividends paid	(1,441,177)	(5,983)	(1,441,177)	(5,983)
Dividends paid to non-controlling interest	-	-	-	(3,884)
PPC share repurchase	-	-	(258,316)	(11,357)
Payments of lease	(5,153)	(11,756)	(395,884)	(320,401)
Others	-	-	(2,593)	(8,782)
Cash used in financing activities	(1,472,788)	(3,022,332)	(4,664,731)	(4,683,728)
Effect of exchange rate changes on cash and cash equivalents	201,825	(40,941)	655,072	(153,871)
Net change in cash and cash equivalents	(196,516)	(93,145)	4,209,362	(1,121,061)
Cash and cash equivalents at the beginning of period	4,485,965	1,326,337	18,466,199	7,413,150
Cash and cash equivalents at the end of period	4,289,449	1,233,192	22,675,561	6,292,089

DISCLAIMER

We make statements about future events that are subject to risks and uncertainties. Such statements are based on the beliefs and assumptions of our Management and information to which the Company currently has access. Statements about future events include information about our current intentions, beliefs or expectations, as well as those of the members of the Company's Board of Directors and Officers.

Disclaimers with respect to forward-looking statements and information also include information on possible or presumed operating results, as well as statements that are preceded, followed or that include the words "believe," "may," "will," "continue," "expects," "predicts," "intends," "plans," "estimates," or similar expressions.

Forward-looking statements and information are not guarantees of performance. They involve risks, uncertainties and assumptions because they refer to future events, depending, therefore, on circumstances that may or may not occur. Future results and shareholder value creation may differ materially from those expressed or implied by the forward-looking statements. Many of the factors that will determine these results and values are beyond our ability to control or predict.